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*Past Presidents

Executive Director
Stephan Russo
Dear Friends,

This has been a year of so many accomplishments!

• Capitol Hall Residence renovation was completed and now 200 formerly homeless men and women have a new home with support services to build new lives.

• Options Institute joined the national dialogue on training and got invited to a White House summit on college access.

• We published the Nourish FIRST study, which uncovered a significant need for more services to help elders stay in their homes.

The credit for all that we have done goes to the commitment and leadership of our excellent staff and board of directors. This year the leadership of our board of directors and staff took a crucial step for Goddard Riverside Community Center’s future as an organization: we developed our first agency-wide strategic plan. Together we discussed how to build a sustainable plan for the years ahead and reaffirmed the importance of the settlement house philosophy to everything we do.

Seven key value statements emerged from that planning process. As they shape our future, they also shape the pages of this annual report:

  Integrity
  Lifelong Learning
  Community
  Leadership
  Partnership
  Innovation
  Fiscal Responsibility

These values exemplify the best of Goddard Riverside: the work we do, the people we serve and our aspirations for the future.

Best wishes,

Betsy Newell
President

Stephan Russo
Executive Director
STRATEGIC PLANS are about integrity. They are about conversations of sustainability, community, and in our case, the role of a modern day settlement house in today’s society. These discussions excite us and over the past nine months, board members, staff, volunteers, program participants, and funders have intensely debated the top issues that are essential to our long term health. As a result, a strategic plan was adopted that will serve as a road map to our growth and sustainability over the next five years. Though this plan allows us to remain transparent to all stakeholders, we are most proud to maintain our integrity and remain accountable to the people we serve.
THE OTHER PLACE is a testament to the benefits of lifelong learning. Proudly known as TOP, The Other Place serves individuals with a history of mental illness, which has impaired their ability to be active members of the community. It teaches each person the skills they need to change their lives, by coaching them, building on their strengths, and providing learning opportunities through work. Participants are empowered to run all aspects of the program, from preparing food to scheduling activities, and when they are ready, Goddard Riverside can provide employment opportunities in other program areas. Slowly our participants begin to find a new self and reintegrate into society, beautifully illustrating that it is never too late to enrich your life with new learning experiences.
NORC (Naturally Occurring Retirement Community), at its core, is a celebration of community. We foster this spirit of kinship among our older adults by helping them gracefully age in their homes on the Upper West Side. This means we provide on-site services that range from helping with medical care to arranging social outings, but the real reason this community thrives is because of the bonds our seniors form with one another. It happens through a shared Sunday dinner, a leisurely stroll in Central Park, or over an intense game of chess. These are the moments a community comes to life and our neighborhoods are filled with laughter and kindness. Because of NORC, our older adults are able to celebrate these experiences every day.
NOURISH FIRST is leading the discussion on issues deeply affecting one of our most vulnerable populations, homebound seniors. We discovered that nearly 42% of our homebound older adults were dropped from the home delivered meals program because of a city change in eligibility. It was alarming, but we saw an opportunity to be a catalyst for change. Our findings became Nourish FIRST, a study of frail homebound seniors that looked beyond the numbers to reveal that older adults were coping with chronic illness, food insecurity and other unmet needs. When we shared the study with government leaders, they restored hundreds of city funded meals to homebound seniors. This leading study became a tool to shape public policy and allowed us to have a strong voice for those who were not being heard.
STAR LEARNING CENTER exists because of strong partnerships between 300 students and tutors. When a child comes to us, experiencing academic struggles, our tutors start by working through a child’s frustration. They answer difficult homework questions, help with reading skills, and tackle math problems. It is within these tasks that confidence begins to grow and a student can finally see a pathway to success. The student/tutor relationship helps children realize their full academic potential and produces confident students. Our tutors do all they can to make sure that every child feels supported, and with a partnership built on trust, there is no limit to what they can achieve.
CAPITOL HALL has been a symbol of innovation since the opening of its doors. It was one of the city’s first supportive housing residences that realized the vision of dignified, permanent living spaces for formerly homeless men and women. It paved the way for the creation of more supportive housing by bringing stability to those who needed a home. Since then, Capitol Hall has been transformed into a modern space where 202 people now enjoy the comforts of private kitchens and baths and beautiful common areas. Residents of Capitol Hall, like Robert (below) have a key to their room and a place to call home, which is why we stay innovative, to give stability and dignity to their lives.
Giving Creates Change. How We Give...

Where the Money Comes From

- 18% Contributions
- 61% Government Grants
- 4% Program Fees
- 3% Special Events
- 1% In Kind Services
- 8% Net Investment Income
- 3% Reimbursements
- 2% Other

Where the Money Goes

Programs
- 15% Youth
- 13% Seniors & Adults
- 48% Housing & Homeless
- 11% Preschool

Support
- 8% Management & General
- 5% Fundraising

A copy of our latest audited financials can be found at goddard.org
...is a Reflection of Our Values.

### Statement of Activities

#### Revenue

<table>
<thead>
<tr>
<th>Description</th>
<th>June 30, 2014</th>
<th>June 30, 2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions</td>
<td>$5,203,139</td>
<td>$3,952,260</td>
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<tr>
<td>Government Grants</td>
<td>$17,359,702</td>
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<td>Program Fees</td>
<td>$1,245,481</td>
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<td>Special Events (minus expenses)</td>
<td>$754,366</td>
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<td>In-Kind Services</td>
<td>$350,713</td>
<td>$633,473</td>
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<td>Net Investment Income</td>
<td>$2,278,353</td>
<td>$1,712,680</td>
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<td>Reimbursements</td>
<td>$946,796</td>
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<td>Other</td>
<td>$444,179</td>
<td>$361,946</td>
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<td><strong>TOTAL REVENUE</strong></td>
<td><strong>$28,582,729</strong></td>
<td><strong>$27,527,668</strong></td>
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#### Expenses

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<tr>
<th>Description</th>
<th>June 30, 2014</th>
<th>June 30, 2013</th>
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<tbody>
<tr>
<td><strong>Program Services</strong></td>
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</tr>
<tr>
<td>Youth</td>
<td>$4,163,293</td>
<td>$4,031,088</td>
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<tr>
<td>Seniors and Adults</td>
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<td>$2,472,049</td>
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<td>Housing and Homeless</td>
<td>$12,965,363</td>
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<td>Preschool</td>
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<td><strong>TOTAL PROGRAM EXPENSES</strong></td>
<td><strong>$23,642,245</strong></td>
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<td><strong>Support Services</strong></td>
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<tr>
<td>Management &amp; General</td>
<td>$2,158,966</td>
<td>$2,118,283</td>
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<td>Fundraising</td>
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<td><strong>TOTAL SUPPORT EXPENSES</strong></td>
<td><strong>$3,444,034</strong></td>
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<td><strong>TOTAL EXPENSES</strong></td>
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<td><strong>$26,670,253</strong></td>
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<table>
<thead>
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<th>Description</th>
<th>June 30, 2014</th>
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<tr>
<td>Change in Net Assets</td>
<td>$1,496,450</td>
<td>$857,415</td>
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<td>Net Assets at Beginning Year</td>
<td>$19,283,135</td>
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<td><strong>NET ASSETS AT END OF YEAR</strong></td>
<td><strong>$20,779,585</strong></td>
<td><strong>$19,283,135</strong></td>
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### Summary Statement of Financial Position

<table>
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<tr>
<th>Description</th>
<th>June 30, 2014</th>
<th>June 30, 2013</th>
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<tbody>
<tr>
<td>Assets</td>
<td>$28,359,499</td>
<td>$25,733,940</td>
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<td>Liabilities</td>
<td>$7,579,914</td>
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<tr>
<td><strong>NET ASSETS</strong></td>
<td><strong>$20,779,585</strong></td>
<td><strong>$19,283,135</strong></td>
</tr>
</tbody>
</table>
Our Donors: July 1, 2013 - June 30, 2014

$200,000+
Anonymous (2)
The Charles Hayden Foundation
The Clark Foundation
Robin Hood Foundation
Single Stop USA
Tiger Foundation

$100,000 to $199,999
Anonymous
Altman Foundation
Booth Ferris Foundation
The Carson Family Charitable Trust
The Pinkerton Foundation

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The Charina Endowment Fund, Inc.
Starr International Foundation

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Barnes & Noble, Inc.
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Coach
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Robert Dubofsky
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Maureen and David Egen
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Federation of Protestant Welfare Agencies
Mildred Feinberg
David and Kathleen Ferguson
Michael and Ellen Friedman
William S. and Lucy Friedman
Fund for City of New York
GAB Assoc. Insurance Brokerage
John Gargiso
Egon Gerard
James D. and Barbara Gerson
The Malcolm Gibbs Foundation
Gilder Foundation
Joseph and Carson Gleberman
Our Donors: July 1, 2013 - June 30, 2014

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| Jean Golden |
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| Sally Gottesman |
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| Janet McCarthy Grimm |
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| Lee and Patty Koenigsberg |
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| Joyce Menschel |
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| Irene Miller and Anoush Khoshkish |
| Lynn Minton and Edward T. Buhl |
| Amy S. Mintzer and William Sweeney |
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| Elisabeth de Picciotto |
| Pine Tree Foundation of New York |
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| Annette Pousson |
| David Pozen |
| Erica C. and Hector P. Prud’homme |
| Ms. Jamie Raab |
| John A. Raphael |
| Kenna Reehil |
| Russell L. Roberts |
| Arlene Roberts |
| Andrea Jill Rosen |
| Valerie Ann and John W. Rowe |
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| Marshall B. Rubin |
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| Writers House LLC |
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| Richard J. and Jane M. Zenker |

Who funds us

**Federal**
- Department of Housing and Urban Development
- Substance Abuse and Mental Health Services Administration

**New York State**
- Department of Education
- Department of Health
- Division of Criminal Justice Services
- Higher Education Services Corporation

**New York City**
- Administration for Children's Services
- Department for the Aging
- Department of Health and Mental Hygiene
- Department of Homeless Services

**Other Funding**
- Citymeals-on-Wheels
- Food Bank for New York City
- The Fund for Public Schools

Interest on Lawyer Account Fund
- Judiciary Civil Legal Services
- Office of Children and Family Services
- Office of Mental Health

Department of Housing Preservation and Development
- Department of Youth and Community Development

Federal
- Department of Housing and Urban Development
- Substance Abuse and Mental Health Services Administration

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- Department of Homeless Services

Other Funding
- Citymeals-on-Wheels
- Food Bank for New York City
- The Fund for Public Schools
Our Programs

CHILDREN AND YOUTH

EarlyLearn and Universal Pre-K Programs
Four early childhood education centers for two-and-a-half to five-year olds.

After School Programming and Summer Day Camps
Three sites with educational assistance, sports, and arts for elementary and middle school students.

Options Center
College access and success counseling and activities from middle school through college graduation.

Star Learning Center
Individual tutoring and educational counseling for elementary, middle, and high school students.

HOMELESS AND FORMERLY HOMELESS ADULTS

Manhattan Outreach Consortium
Borough-wide collaboration, led by Goddard Riverside, to provide services that lead to housing for street-dwelling homeless adults.

The Other Place
A psycho-social club offering arts activities and training in daily living skills.

TOP Opportunities
Employment training, internships, and related services in preparation for competitive wage employment.

Green Keepers
Social purpose business providing supported employment opportunities in horticulture and sanitation.

Safe Haven
Transitional units to enable individuals to move into permanent housing.

OLDER ADULTS

Home-Delivered Meals
Healthy meals delivered six days a week to homebound individuals.

Senior Center
Educational and recreational activities, fitness classes, outings, social services, and breakfast and lunch for older individuals.

Naturally Occurring Retirement Community
Recreational, educational, counseling and supportive services for older adults in three neighborhood buildings.

Senior Supportive Housing Pilot Program
Medically focused case management to ensure vulnerable, low-income seniors residing in GRCC supportive housing remain living independently.

ADVOCACY

Family Council
Activities and forums for all people interested in speaking out on city, state, and federal issues.

Single Stop
Provides connection to public benefits and other essential services for individuals and families.

Goddard Riverside Law Project
Counseling and legal representation for tenants and advocacy for affordable housing.

TRAINING

Options Institute
College access and success training for school and non-profit-based college counselors.

MENTAL HEALTH

ACT Team
Case management and treatment at home for individuals with serious and persistent mental illness.

ARTS AND CULTURE

Community Arts Program
Traditional and cutting-edge film, music, theater, dance, and visual arts performances and activities for all ages.
Where We Work

1. Corner House Residence
2. West 140th Street Residence
   Single Stop
   ACT (Assertive Community Treatment) Team
3. Options Center
4. Goddard Riverside Law Project
   Family Council
5. Head Start Center
6. Naturally Occurring Retirement Community (NORC)
7. Beacon Program
8. Senate Residence
   Safe Haven
9. The Bernie Wohl Center
   After School & Summer Day Camp
   Community Arts Program
10. West 91st Street Day Care Center and Universal Pre-K
11. Phelps House Residence
12. Goddard Riverside Community Center Main Office
    Senior Center
13. TOP Opportunities
14. The Other Place
15. Capitol Hall Residence
16. Goddard Riverside Outreach (Uptown)
17. Home Delivered Meals
18. West 84th Street After School and Summer Day Camp
    Day Care Center
    Star Learning Center
19. West 83rd Street Day Care Center
20. Goddard Riverside Outreach (Downtown)
    Manhattan Outreach Consortium
At Goddard Riverside, we are all in it together. Goddard gives me a reason to get up in the morning.

Goddard transforms lives with **Integrity** and compassion. All the staff members go the extra mile for the tenants. Goddard is full of kindness, service, and hospitality. People of all ages and backgrounds are able to be involved in **Lifelong Learning** through our programs. Goddard Riverside is diverse, family and community-oriented. Education is very important to me. Here, I see that the children are learning and listening. Goddard Riverside is a celebration of **Community**. At Goddard, we learn about the issues that affect us. As one of New York City’s historic settlement houses, we are part of a rich tradition. We have a very long history of **Leadership** in the field of housing and homelessness.

Goddard Riverside taught me that I am worth something, that I am somebody. Our staff is mission-driven. I am in my own place again thanks to Goddard. Through **Partnership** with other agencies, we affect change. Goddard teaches you how to be part of society again. I have something I thought I wouldn’t have again: dignity and peace of mind. The **Innovation** that underlies all our programming is founded in citizen participation. I grew up here, it is my family. There will never be another Goddard Riverside.

Goddard Riverside is committed to **Fiscal Responsibility** and transparency. Our programs are catalysts for social and economic change, advancing a vision of a more just and compassionate society.

Without Goddard, I don’t know where I would be, or IF I would be. I don’t have to give up on my dream to go to college. The supportive housing program show what’s possible to people who have felt hopeless and abandoned. It’s the connections you make with people here, the sociability. To me the most important thing is to be part of the Goddard Riverside community. Now I’m inside thanks to the outreach workers.

This year has been amazing for me because of moving into a new apartment and continuing in a job that I enjoy. Goddard Riverside really helps empower us to speak up about things that need to be changed.

**GODDARD RIVERSIDE COMMUNITY CENTER**  
593 Columbus Avenue  New York, NY 10024  
212-873-6600  www.goddard.org